



OUR CORPORATE SOCIAL RESPONSIBILITY STRATEGY

Over the years, we have seen the impact of embedding our Corporate Social Responsibility (CSR) strategy across the company through our main areas of focus: Safety, 2040 Green Promise, 5% Giving Pledge, Partnerships and People. This strategy represents our desire and ambition to live CITY's purpose – "To enrich people's lives and make the world a better place." It is also a roadmap for how we can leverage our strengths and competitive advantages to provide value for the people, communities and planet that we serve. We are committed to working together on this journey to continuously improve and achieve our goals; all while being transparent. We're confident that when we look back on our time at CITY (and on this earth), we will be proud that we fulfilled our purpose of making this world a better place. Not just for each other, but for the next generation of the CITY family, our customers, and our community.

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2022 Message from

OUR CEO

Looking back at 2022, it's incredible to think about everything we were able to accomplish through such an unpredictable year. I'm so proud of how our CITY family navigated through all of the challenges they were presented with. I truly believe we have the best team in the world, and I'm honored to have them as part of my CITY family. It's because of their hard work that we remain in a great position for growth into the future.

More importantly, I love that we continue to improve CITY's Customer Experience, Associate Experience, and culture by living our seven values. Here's a few examples below:

1 • ENTREPRENEURIAL SPIRIT

We decided to go all in on expansion during the middle of a pandemic, and boy did it pay off. With our new 1.3 million square foot facility in Plant City now open, our expansion into the Tampa market is just beginning! We're on our way to bringing five of the most innovative new showrooms the market has ever seen. Once our new Largo showroom opens, it will be tied for the largest showroom in Florida, and we're very excited for it.

2 • FAMILY SPIRIT

We love our CITY family! We always do our best to recognize and reward them for all they do for each other, our community, our customers, and our future. This year, we held CITY's 50th Anniversary party over the summer, with more than 1,100 of our Associates and guests in attendance. It was the first time bringing our CITY family together for a large event in over two years. This might have been the largest anniversary party in Fort Lauderdale's history, and it was unbelievable. But, putting our people first didn't stop there. We also made large improvements to our PTO Programs & Health Insurance Benefits, and implemented a brand-new Parental Leave Benefit.

3 · MUTUAL TRUST & RESPECT

More than ever before, this year we relied on our Associates to help us problem-solve through the unprecedented financial challenges caused by record inflation. We've always believed that we are all smarter together, and we trust and respect that our Associates will find a creative solution to any challenge that comes their way. They did just that in 2022. Through investing more in our Kaizen culture, and turning our CITY Circles culture & Suggestions Systems back on at full speed, I'm happy to say our Associates have solved countless problems that helped CITY continue to thrive.

4 • TEAMWORK

Opening a new Showroom, Distribution Center and Corporate Office in Tampa was no small feat. It took an incredible amount of teamwork, across all departments of our business, and we couldn't be happier with the result of all their hard work. I'm also very proud of all the efforts our Hurricane Planning Team made to ensure our Associates were unharmed during Hurricane Ian. Through their incredible efforts, we were able to help so many Associates, and our community, get back on their feet. Some Associates even opened up their homes to our CITY family who were displaced after the storm, and it was so amazing to see.

5 • CUSTOMER FOCUS

After focusing all year to increase our Customer Satisfaction scores from 88% in 2021, I'm really proud that our score is back up around 92%. That's a huge shift in Customer Satisfaction in just 12 months, and I'm confident we'll be back to pre-pandemic levels of 95%+ by end of 2023. Our Supply Chain team is the best in the business and worked really hard to increase our inventory levels to meet demand. We now have the most furniture inventory in the state. We also continue to invest heavily into new technology that will improve our customer experience and set our brand apart. I'm happy to say that these tech changes to our inventory planning systems, Customer Care systems and self-service capabilities increased our Customer Satisfaction score substantially this year.

6 • CONTINUOUS IMPROVEMENT

Our culture at CITY is strong enough to weather through any adversity – hurricanes, a slowing economy, high inflation, an unfortunate war... Whatever it is, our CITY family will problem-solve and continuously improve through whatever is thrown at us. They've implemented over 2800 suggestions to improve their work environment, and solved several hundred cross-functional problems for our business. I'm so proud of how our Associates adapt to change, and the culture we've maintained through it.

7 • GIVING BACK

Thanks to everyone's amazing efforts this year, we've done more for the community and our 2040 Green Promise than ever before. We surpassed our 5% Giving Pledge target, and we're well on our way to achieve our 2040 Green Promise. Approximately 5% of our business is now powered through the sun, and more is coming. I encourage you to continue reading through this report to see all the amazing things our Associates, and our customers, helped CITY achieve for our communities and our planet.

We're proud of all we've done in 2022! I am more excited about the future than ever before, and we will continue to set the standard for how a company should operate. We take care of our Associates, our customers, our community, and our environment. CITY is more than just selling furniture. Our purpose is "to enrich people's lives and make the world a better place." And that's never been more true.

This Corporate Social Responsibility Report is our way of showing how we are doing in living our purpose. Specifically, this report displays our progress and how we are creating the company we all want to be part of. It will also hold leadership (including myself) accountable, and I look forward to your feedback. Please feel free to email me at andrewk@cityfurniture.com with any suggestions for improvement.

Sincerely,

Andrew Koenig, CEO

our purpose

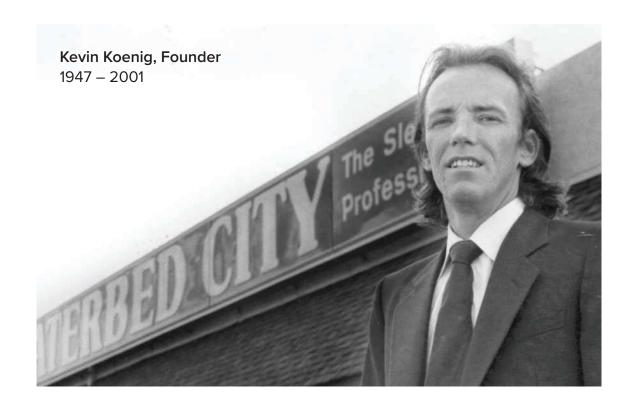
To enrich people's lives and make the world a better place.

our vision

To be the ultimate furniture and mattress store.

our mission

To provide quality home furnishings, at excellent values, in an exciting and fun environment.





































2012

Opened our first

LEED certified

showroom

(Boca Raton)

Opened the

Health &

CENTER

Wellness





1971 Kevin Koenig founded Waterbed City





1982 Nancy Stafford became spokesperson



2001

Kevin Koenig

passed away

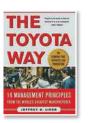
Sawgrass Distribution

Center opened

2003 Innovated Same Day Delivery 7 Days a Week



2005 Hurricane Wilma destroyed West Palm Beach showroom



2007 Began Lean Conversion





Great Recession Ended



2017



2015 Doreen Koenig (CITY Mom and Keith's wife) passed away



Opened first KC Café & Wine Bar



2019

Expanded into Orlando & opened 2nd Distribution Center (Ocoee)

Launched 5% Giving Pledge and 2040 Green Promise



2021

Opened 3rd

Distribution

Center

(Miami Gardens)

2022

Tampa Expansion: 1.2M ft² Showroom, Warehouse & Corporate Offices

9

1981

First time we passed

\$1MM

in sales in a month

1975

Keith Koenig became Kevin's business partner



1991 Lauderhill store burned down

Introduced innerspring mattresses to our lineup

1994

Converted

Waterbed City into

CITY Furniture



2002

Kevin Charles Fine Upholstery opened in Mississippi



2004

Opened our first

Ashley Furniture

HomeStore

began

2006

Great

Recession



Initiated

Started In-House Recycle Center



2011

Academy of Design became Design Studio

design studio





Became a certified People First® company

2014



Initiated CNG trucks & station



2018

Sales ASAP begins with Apple iPads



2020

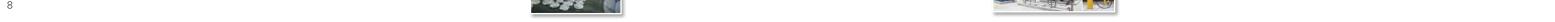
COVID-19 pandemic hits. However, CITY achieved highest growth ever



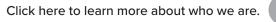
Launched Free Design 24/7

Launched **CITY Moves**





HIGHLIGHTS OF 2022







93%

Leaders Promoted from Within

of our Delivery Trucks Use CNG



Females Were Added to our Senior Leadership Team (Total of 16 Members on the Team)





57,000

Test Rests Completed by Customers to Give Back



Tumultuous Year in our History

Greatest Year

of Giving, Even During the Most

2040 Green Promise:

We support

Non-Profits Throughout Florida

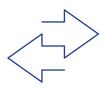


Opening of our

Greenest Facility

to Date in Tampa

• 14 Energy Star Facilities



Internally in 2022

50,000

Pounds of Furniture Spared from Landfills by our Customers on Earth Day





Injury Frequency Rate Down

9.9%

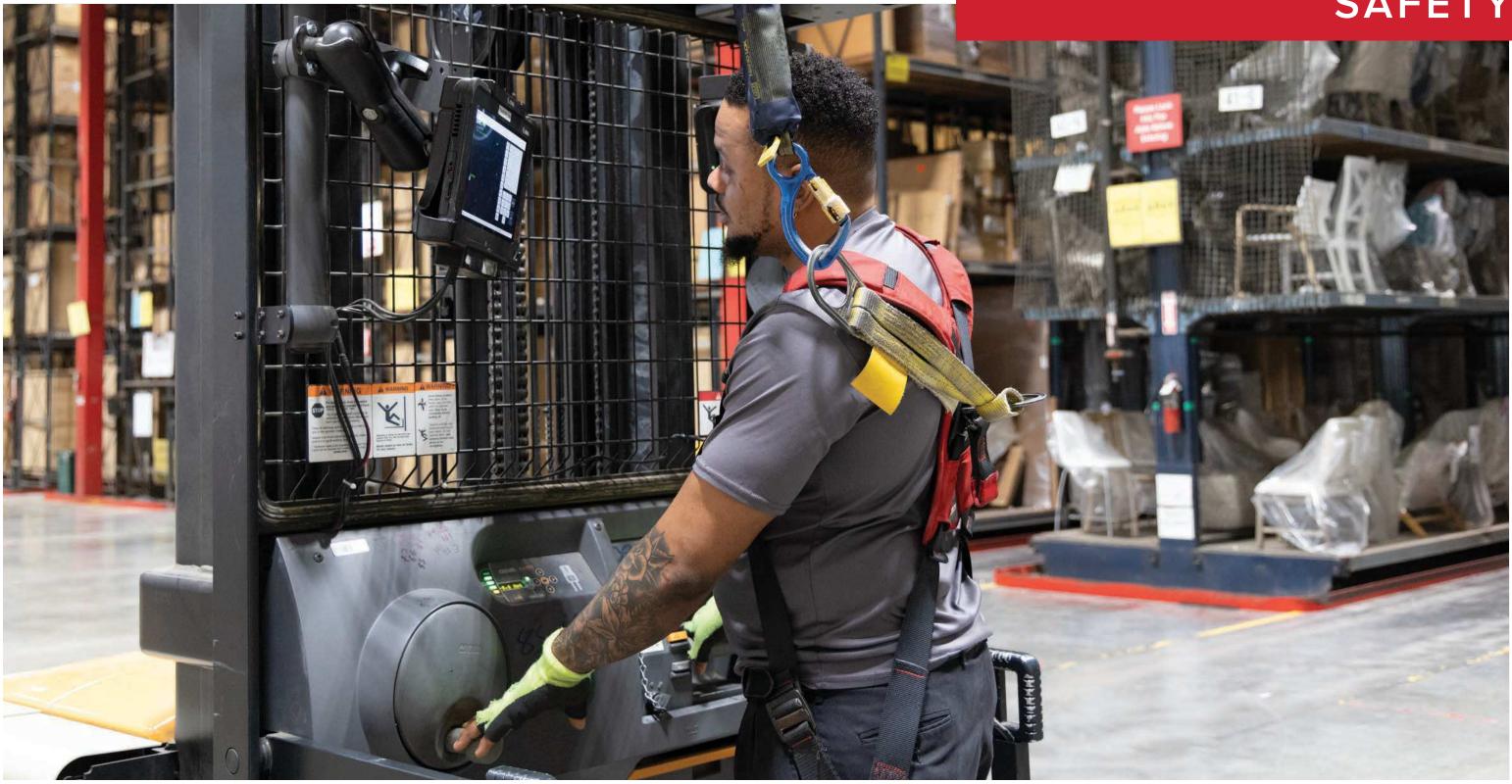


Heroes Were Honored



Delayed a year due to COVID, our Associates got together for an epic 80's Miami Vice themed party celebrating our 50 year anniversary. Over 1,100 family and friends were in attendance.

SAFETY

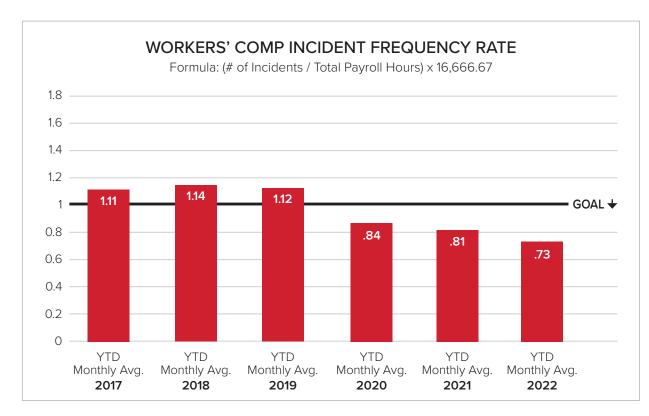


Our Commitment

TO SAFETY

In 2022, CITY continued to invest in safety technology to enhance our response to emerging challenges from adverse weather events, and to reduce exposure to occupational and vehicular risks. With the opening of our new distribution center in Plant City, Florida, our Safety team is leading the charge in expanding CITY's culture of safety to new communities.

The commitment from everyone at CITY to provide a comfortable and safe work environment is truly impressive, and it shows in the decrease of safety incidents over the last four years.



The information presented is based on raw data and should not be used to draw legal or other conclusions regarding CITY's employment practices.

Through 11/30/2022

Best in Class for Standards in FURNITURE SAFETY



TIP REGULATIONS

Product Stability
(50 lbs.) Verified
Program
Endorsed by
American Home
Furnishings
Alliance

CITY is in its third year of partnership with Underwriter's Laboratory (UL) on their Product Stability Verified program. UL's Product Stability Verified Mark, endorsed by the American Home Furnishing Alliance, helps consumers identify products that meet the industry's stability requirements. Backed by science, the Product Stability Verified Mark provides objective, scientific assessments that confirm product stability. It is a unique identifier that allows consumers to easily find details about product claims, and trust that a product's claims will live up to their promise.

CITY recommends:

- Anchoring all purchased furniture to the wall to prevent tip-overs
- Removing remote controls, toys, and other items off of the tops of TVs and furniture where children can see but not reach them

COMPLIANCE FOR FORMALDEHYDE STANDARDS

CITY meets federal emission standards for formaldehyde content in all products sold. We continue to pursue standards that exceed federal requirements to ensure our products are safe for our customers.

FLAMMABILITY

CITY is compliant with the Safer Occupancy Furniture Flammability Act (SOFFA) of 2020, which ensures our product is tested to be smolder resistant while avoiding harmful chemicals.

14

KEEPING YOUR DATA SAFE

Information security continues to be a top priority for CITY in 2022. We now have a combined 96 years of security experience within the Cybersecurity team, with 34 years specific to securing retail environments. This year, a lot of effort was focused on bolstering our security toolsets. This allows us to better prevent, detect and respond to security incidents, in order to keep the data of our customers and Associates safe. We also continue to provide mandatory security awareness training to all system users, as our Associates are our first line of defense.

MULTI-YEAR SECURITY ROADMAP

We continue to follow our multi-year strategic roadmap for security. This is a top initiative for CITY that we continuously work on to establish a solid program built according to industry best practices. We do this to ensure the confidentiality, integrity and availability of our data and supporting system.

VISIBILITY

CITY continues to invest in its people, technology, and processes to help identify, detect, and protect against cyber events.

We are continuously evolving and adapting to the threat landscape, to detect anomalies as quickly as possible. We also added strategic partners to help provide 24/7, 365 days a year, real-time monitoring of our systems.

COMPLIANCE

Like all retail companies that accept credit cards, CITY is required to adhere to the Payment Card Industry Data Security Standard (PCI DSS). PCI DSS was born out of a need for an internationally uniform standard to make card transactions more secure for both the business and the customer. This standard has constantly evolved since its introduction in 2004. The latest major update to the standard has been published, and the new requirements must be satisfied by 2024. CITY has already begun its efforts to ensure we remain compliant with the new, more stringent requirements.

EMAIL SECURITY AND AWARENESS

In continuation of last year's efforts, CITY implemented additional email security controls to reduce the number of bad and malicious emails getting into the environment. According to Verizon's 2022 Data Breach Investigations Report, 82% of breaches involved a human element. Phishing was by far the top attack recognized in the report, and our new systems have detected and blocked over 3,900 phishing attacks targeting our Associates this year. In addition to our annual security awareness training requirements for all email users, Associates also receive simulated phishing tests and training as needed.

As we transition into 2023, cybersecurity remains a top companywide initiative. Our roadmap has many strategic projects that will continue to improve our security posture, which allows us to better protect our information systems, and the data of our customers and Associates.





Associate

EXPERIENCE

FROM PRE-HIRE TO RETIRE

In 2022, our Human Resources & Development (HR&D) team began building a companywide Associate Experience strategy to identify and continuously improve the critical moments in the journeys of our unique and talented Associates – from the moment they meet us, throughout their successful, meaningful and fulfilling careers. These efforts led to improvements in our Associates' benefits, such as adding paid parental leave and increased paid vacation time off. A Talent Management Strategy and Leadership Success Model was developed to provide the foundation for performance management, improved rewards and recognition, Associate and leadership development, and more. Job Architecture was rolled out to several key departments to ensure we have fair and transparent job leveling, in order to develop market-competitive compensation and set the foundation for career pathing and more. For the first time, our Marketing and HR&D departments partnered to ensure we enter new markets with strong branding that attracts top talent. Associates' safety remained top of mind, with several initiatives to improve efficiency safely and reduce injuries.

Local growth, plus our expansion into the Tampa area market, created close to 1,000 opportunities for existing and new Associates in 2022. We dedicated time to improving our Internal Mobility Program standards, and as a result, 130 positions were filled exclusively by existing Associates. The strong emphasis on developing and promoting-from-within allowed for 93% of our leadership opportunities to be filled by current Associates.





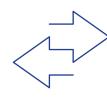




Our new, state-of-the-art Plant City Distribution

Center, Showroom, and Corporate Offices became
another testament to the amazing accomplishments
we can achieve when working as a team; and
provided an exciting glimpse into all of the growth
we have planned over the next 5-10 years.

Associates bring passion, talent, skills, and innovative ideas to CITY every day. Whether they are new to the CITY family, or have called it "home" for many years, we are committed to build and ensure for them, in return, an exceptional Experience that is best-in-class and supports them along every step of the way.



156
Positions Filled
Internally in 2022

95% Leaders Promoted from Within





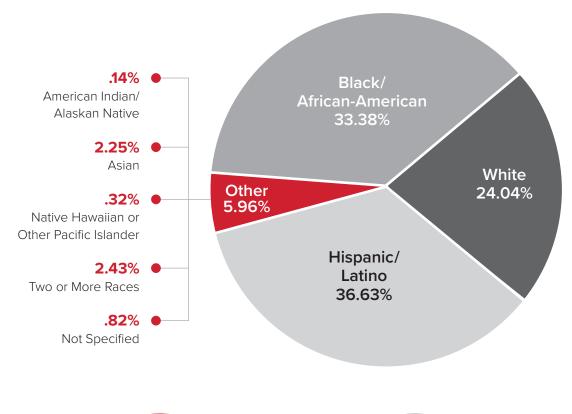
394
Certified
People First® Leaders



At CITY, we embrace a philosophy of diversity, equity, and inclusion; it is not just a checklist of "things to do". We believe that is what allows us to innovate, collaborate, and grow as a community-focused company. In 2022, we added a dedicated DE&I budget, increased important messaging within CITY's internal communications platforms, enhanced social media with inclusive content, and established/ maintained partnerships with DE&I related companies and organizations. The implementation of a DE&I philosophy has to start from the very top. We are very proud to report that our CEO, Andrew Koenig, was honored by South Florida Business & Wealth (SFBW) with the 2022 Diversity and Inclusion Award. This distinction is reserved for top executives, throughout South Florida, who display an ongoing dedication to a more equitable society.

CITY is a firm believer that all Associates should feel welcomed, respected, appreciated, valued, safe and are given opportunities to grow. Because of this, we are intentional in our efforts to build and foster an inclusive workforce, offering Employee Resource Groups (ERG) comprised of Associates, and their allies, of various ethnicities, genders, sexual orientations and more.

We will continue our efforts to expand perspectives and have an open dialogue around people's differences, to help Associates gain a greater understanding and appreciation for one another.





We reinforce our commitment to diversity, equity and inclusion, and expand our impact by partnering with other organizations focused on advancing and driving these values in the workplace, including:















DIVERSITY

Our Talent Acquisition team strives to hire from diverse backgrounds, to bring different perspectives, ideas, skills, experiences, and work styles which cultivate innovation and problem-solving, and contribute to everyone's success. To accomplish diversity in the recruitment of talent, our team collaborates with several community partners and organizations such as CareerSource Broward, the Urban League of Broward County, BrowardUP Program, and Junior Achievement. Our continued success in various Florida markets comes from a deep understanding of their needs, and our long-standing success in building a workforce that represents the diverse communities we serve. We will continue to measure and share metrics related to diversity as a means to hold our leadership team accountable in delivering on this commitment.

LEADERSHIP COMPOSITION

CORPORATE

48.69%

51.31%

Male

Female

SALES

58.46%

41.54%

Male

Female

OPERATIONS

85.71% Male

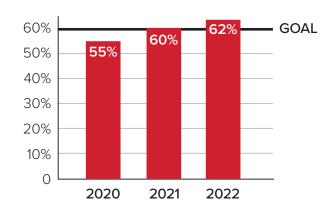
14.29% Female

DIVERSE REPRESENTATION* IN LEADERSHIP POSITIONS

3.38%

Increase in **DIVERSE REPRESENTATION***

in Leadership Positions



*Diverse Representation includes: Black, Hispanic, Native American, or Native Hawaiian & other Pacific Islander, and Asian. The information presented is based on raw data and should not be used to draw legal or other conclusions regarding CITY's employment practices.



This year, CITY started an annual recipe contest that celebrates the diversity of its Associates. They got the chance to submit and share recipes that reflect their own identity, have them included in a DIVERCIPES cookbook and the CITY Café menu, and win prizes. Needless to say, we all won!

EQUITY

CITY is stronger when all voices within the organization are heard and respected. We firmly believe that all our Associates should feel welcomed, respected, appreciated, valued, safe and are given opportunities to grow. These principles are more important today than ever before. CITY maintains its strong commitment to drive progress in racial equality and economic opportunity, in its workplace and in our communities, by using our voice and our partnerships to make meaningful, bold change this year and beyond.

INCLUSION

Our five ERGs, which began in 2020, are incredible Associate-led groups that promote open dialogue and self-education of people's differences. Not only have these groups helped our Associates gain a greater understanding and appreciation for one another, but they also promote mentorship and growth opportunities for their members. In 2022, our HR&D team began building a stronger foundation, a structured management system, and better tools/resources for our Employee Resource Groups to thrive and improve our CITY culture. We have a lot more work to do, but we are ahead of so many other organizations on our journey to develop an environment where all Associates feel a sense of belonging.



PRIORITIES FOR PROGRESS

These priorities guide our company's efforts to enhance diversity, equity and inclusion:

- Improve the diversity of our leadership and promotion pipelines to better represent our Associates
- Strengthen the culture of inclusion through development and engagement
- Reinforce our commitment to our community and suppliers through strategic partnerships

Employee Resource Groups (ERGs):

UNIQUENESS AND COMMONALITY







era and remote world demand opportunities to teach, learn and develop; to foster friendship, unity, vulnerability and understanding; and to lift one another up.

- Seymone Parker, Co-Chair, Women in the CITY

CITY





CITY Pride provides an inclusive and safe space for a group of diverse individuals to express their identity while committing to celebrate and value everyone's differences, strengthen partnerships, encourage connections, and bring awareness and education to LGBTQIA+ allies in and beyond our workplace. This year, our activities have brought forward the importance of our history and of the use of pronouns. We are also working on ensuring gender inclusivity in the dress code for Associates and on supporting our community during difficult times.

- Zenaida Cepero, Co-Chair, CITY Pride







It's been truly invigorating to see what our ERGs accomplished this year for our Associates who identify with or are allies to the groups. Not only have they provided new educational opportunities and played a pivotal role in major initiatives, but are setting powerful standards for all of us to follow. Aware of the important role that our young Associates play during trying times, Young **Professionals** is committed to step up and make a difference in 2023.

- Greg Thomas, Co-Chair, Young Professionals





BEN allows us to be inclusive and to bring pride to our work in developing great leaders who are now in positions of growth and expansion, and can stand at the forefront of the company. For 2023, we are looking to increase our outreach and membership, as well as our involvement in community projects and our collaboration with other ERGs.

- Davin Rahming, Co-Chair, Black EthniCITY Network



As a founding member of **La Casita**, my purpose has been to unite our Hispanic community, across all the departments at CITY, in a beautiful relationship with open dialogue and opportunities to learn and grow. 2022 has been an amazing year with a lot more in person activities, partnered events, and communication. The impact is inspiring. At every event, I see new faces and every participant feeling grateful, eager, and giving.

- Roxanna Galdamez, Co-Chair, La Casita



Our

VETERANS

CITY is grateful for the military personnel and Veterans who have given their time and made personal sacrifices to ensure our Nation's safety and freedoms. We are committed to our Veteran recruitment and retention initiative, which strives to achieve a goal of 5% of our workforce to be comprised of Veterans by 2025. Veterans bring integrity and diverse skills into the workplace, including a deep understanding of teamwork and the value of a strong work ethic. Often, they are natural leaders with expertise that benefits fast paced, innovative companies like CITY. Their impact can be felt throughout the entire company. They're some of our best leaders, strongest performers and most passionate team members.

1.60%

of our Associates are self-identified Military Service Veterans









Back to School FAIR

CITY's Back to School Fair returned this year, making a difference for a lot of happy families who enjoyed and benefited from the event!

Our Associates' kids received a record number of 552 backpacks, filled with school supplies which were donated, in part, by fellow Associates happy and eager to give back to our CITY family.

The event was filled with fun and music for all in attendance. Families were able to enjoy free shaved ice from Kona Ice, meet critters from The Museum of Discovery & Science, have their face painted, play games, and even take home a balloon animal!



Having no children of my own, and no small children in my immediate family the past several years, The Salvation Army Angel Tree program has given me an outlet to help the less fortunate during one of my favorite holidays, and gift some young person with what I hope are happy memories for their future. I am so glad that we have doubled the number of Angels for the program in 2022, and are able to make their holidays a little brighter!

Michelle Smith,
 CITY Supply Chain Planner

The Salvation Army ANGEL TREE

This is a good thing for our Associates who can't afford the expenses that come with their children's return to class. It eases the pressure on us who are parents.

- Edson Grey, CITY Operations Service Team Leader



Associates across CITY provided a little holiday season magic for South Florida families in need. Through CITY's partnership with The Salvation Army's Angel Tree Adoption Program, Associates provide gifts for the holidays to bring joy into the homes that need it most.

100

227
Gifts for Angels

Angels Were Adopted

Competitive

COMPENSATION & BENEFITS

We compensate our Associates fairly based on market rates relative to their job level, work experience and performance. We regularly benchmark against other companies, both within and outside our industry, to make sure our pay is competitive. We are committed to continuously improving our compensation and benefits programs to meet our Associates' needs, and to ensure that we are attracting and retaining the best talent.

Here are some highlights of our compensation program:

- We have documented and published Compensation Programs for all departments
- We are introducing a Job Architecture and calibrating our pay scales to remain competitive
- We established a Total Rewards department focused on optimizing our compensation programs and promoting a "Pay-For-Performance" model
- We provide the opportunity for our Associates to maximize their earning potential by offering:
 - Bonus programs throughout various departments
 - Temporary Responsibility Allowance program to reward Associates assuming additional responsibilities due to vacancies in key roles

POSITION	NATIONAL AVERAGE*	CITY AVERAGE (with Year over Year Increase)	CITY TOP 10%	CITY TOP 1%
Service Technician (Delivery Driver)	\$47,856	\$67,232 (^ 2.43%)	\$105,765	\$122,344
Warehouse Associate	\$37,050	\$42,100 (^ 2.81%)	\$66,898	\$72,850
Customer Service Representative	\$36,497	\$43,142 (^ 1.95%)	\$47,962	\$52,252
Sales Associate	\$49,250	\$74,000** (\(\sigma\) -4.07%)	\$102,826	\$152,082

^{*}Source: Mercer Salary Survey – 2022

We also have a Profit-Sharing Bonus Plan which is designed to reward Associates and leaders who drive performance that directly and significantly impact our corporate goals. Profit-sharing bonuses are based on company profitability. Additionally, we offer a 401(k) Plan with a discretionary match based on company profitability.

We believe "taking care" of our Associates means investing in the whole self, both at and outside of work. The health and safety of our Associates is our top priority, and we're committed to providing them with the resources they need to take care of themselves and their families. We know we play a critical role in enhancing our Associates' well-being through the health and wellness benefits we provide.



CITY's contribution towards the Associate coverage for a PPO option, HRA, and HSA Health Insurance Plans



CITY's contribution for additional family coverage for the HRA and HSA Health Insurance Plans



CITY's contribution of Dental, Life, STD, LTD, and EAP Plans

33

Our health and wellness benefits promote the overall well-being of Associates, from their financial security to their mental and physical health and support for their families. A range of programs inspire and help Associates manage and enhance their health and well-being. This includes access to our onsite Health & Wellness Center (located at our Tamarac location), free Virtual ER with access to medical providers available 24/7, a mindfulness app, a wellness portal, weight management initiatives, fitness and wellness discounts (such as gym memberships) and a tobacco-cessation program — just to name a few. Additionally, our bank at work programs, education assistance/tuition reimbursement and 401(k) Plan with a discretionary company match, help our Associates build long-term financial stability.

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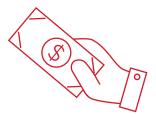
^{*}Based on a tenured Associate working a full year



Recognition & REWARDS

Whether it's simply a pat on the back or a high five, a monetary bonus, a weekend getaway or even a new car, we pride ourselves on having a comprehensive recognition strategy that allows us to cultivate a culture of appreciation, so our Associates know how much we value and appreciate them. We recognize that successful people have a tremendous desire to win. That's why we foster a workplace where everyone is capable of achieving personal success, feeling empowered and engaged, and knowing they are equal contributors to the overall success of our business.

Some of the contributions and performances from our Associates are outstanding in nature and reflect, wholeheartedly, CITY's culture. We salute the recipients of all our 2022 company awards.



Spent Over

\$2 Million

on Associate Recognition Programs

RECOGNITION AWARDS:

- Kevin Koenig
 Leadership Award
- Doreen Koenig
 Philanthropic Award
- CFOS (CITY Furniture Operating System) Award
- People First®
 "Purple Tile on the Gray Wall" Award
- Departmental Top Performers: Monthly, Quarterly and Yearly
- Safety Awards
- Suggestion System
 Awards:
 Gift Cards for
 Implementing Ideas
 (up to \$25), Annual Trip
 Raffle Prize
- CITY Circle Awards: \$10-\$75 Quarterly, \$1,000 Annual Grand Prize
- Annual Raffle Grand Prize:
 A Brand New Car
 (3-Year Lease)
- And much more!

KEVIN KOENIG LEADERSHIP AWARD

This award is presented to CITY Associates in memory of Kevin Koenig's dedication and direction to the company. The recipients are chosen based on their contribution to CITY's business success.

They have a commitment to the leadership skills demonstrated by him and a high level of integrity. They lead by example in the areas of teamwork, communication, intensity and customer satisfaction.

Ultimately, the recipient is committed to the vision Kevin created for CITY.





I am humbled to be recognized among my peers for my contribution to CITY's business success. It is a privilege to work with such a talented and dedicated team of individuals who share a commitment to lead with a People First mentality, and a foundation of mutual trust and respect. I thank Andrew and Keith for creating the vision for CITY that we all strive to fulfill every day. Together, we continue to build on the foundation that Kevin laid, and to uphold the values and standards that he set for us.

— Anelena Longhi, Recipient of 2021 Kevin Koenig Leadership Award



Maya Angelou believed people forget what you say or do, but never how you make them feel. You could not forget how Doreen made you feel when you were around her. To have her family and senior leaders recognize me for the same feeling is not only humbling, but an honor. I am grateful to be able to touch people's lives through my help, the work I do for my kids' schools and sports programs, and the relationships I build inside and outside of work. Being kind costs nothing and makes an impact on the future.

Stephanie Morgan,
 Recipient of 2021 Doreen Koenig
 Philanthropic Award



DOREEN KOENIG PHILANTHROPIC AWARD

The Doreen Koenig Philanthropic Award is presented, every year, in memory of Doreen's love, respect, and generosity for the CITY Furniture family and the community around her. The recipients are chosen based on their contributions to the community and their ability to go above and beyond in giving back and helping another person and/or charitable organization. They are generous with their time and support, and perform good deeds for those who need the help. Ultimately, these Associates live their lives as Doreen did, impacting others and making the world a better place. Doreen is our CEO's mother and Chairman's late wife. She passed away from breast cancer in 2015.







We champion a wide range of causes by focusing on five main areas of support.









HEALTH

Raising funds to foster physical and mental health.





SERVICE

Honoring veterans, first responders and all who sacrifice.



EDUCATION

Developing a brighter future through knowledge and safety.



through activism and



A. Partnering with Habitat for Humanity to spare landfills on Earth Day | B. Surprising children with a mattress and bed at a Delivering Hope pajama party | C. Our annual campaign supporting the American Heart Association D. Campus makeover at South Hialeah Elementary School for MLK Day of Service E. Honoring a veteran through our Salute of the Game partnership with the Miami Dolphins F. Supporting Pride Month at the onePULSE CommUNITY Rainbow Run



CITY'S 5% GIVING PLEDGE

to reach countless people, causes, and organizations.

Learn more at cityfurniture.com/city-cares

We know it's important to take care of each other. CITY's 5% Giving Pledge is about

putting those words into action, by giving back to the community that has allowed us

to grow. It's our way of making your purchase matter, and because of you, we're able

DIVERSITY Empowering equality

outreach.



Test Rest CAMPAIGN

Give Hope,

GET REWARDED

There is so much we can accomplish when we come together. That's why we invite our customers to Test Rest a mattress in our mattress gallery to better our community. When you Test Rest a mattress, CITY will donate \$25 to a charitable beneficiary PLUS provide you with a \$25 gift card reward. Through Test Rest and the support of our customers and Associates, we were able to exceed our goal to give back 5% of our annual profits through CITY's 5% Giving Pledge in 2022.





57,000

Test Rests Completed by Customers to Give Back



\$1,425,000

Raised Through Customer Participation and Associate Efforts



I worked with a customer who recently lost her mother and was downsizing. I expressed to her that her Test Rest was for charity and that the donations go to the American Cancer Society. Her face lit up as she revealed to me her mother had lost a battle with cancer and that she had to replace most of her things, including a bed and mattress. I could tell she was genuinely happy with her purchase, and she said she appreciated the Test Rest and giving to a great cause.







HOME

Uplifting the people that live in our community.

UKRAINE

While our home may be here in Florida, we belong to a global community of people and businesses united by a responsibility to make the world a better place.

CITY teamed up with Memorial Healthcare System to donate medical and surgical supplies to Global Surgical and Medical Support Group, a physician-led nonprofit group that is currently on the ground in Ukraine.

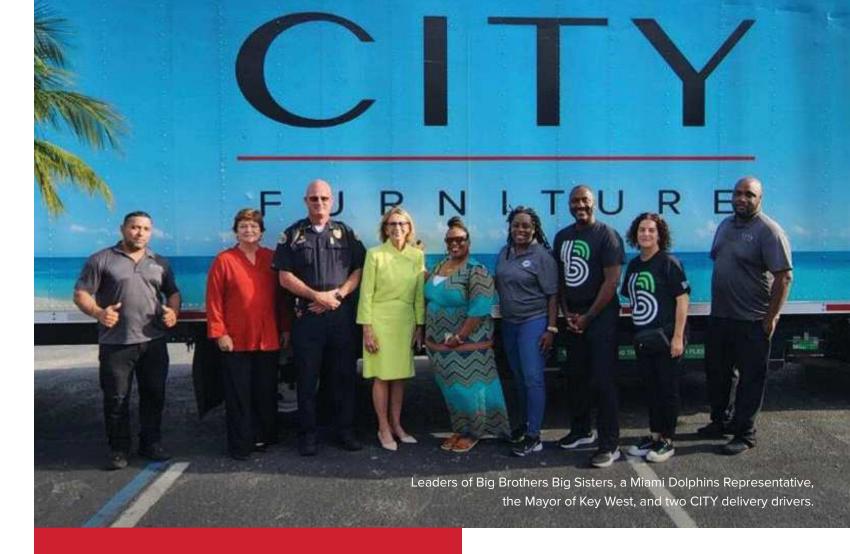
\$100,000

Worth of Donations Distributed to Hospitals and Clinics in Ukraine

16

Pallets of Medical Supplies, Which Includes Orthopedic Devices, PPE and Catheters





CITY's commitment to the community is contagious. Starting with Surfside to Hurricane Ian, the CITY team immediately jumped in to find out the best way they could make an impact. By offering much-needed trucking assistance, they filled the critical need to get emergency supplies, which they also collected from Associates and vendors to the most impacted areas in southwest Florida. It's an honor to work with a corporation that put its own needs aside in service of others.

Alexa Diaz Formidoni,
 Vice President of Development at
 Neighbors 4 Neighbors

HURRICANE IAN

Southwest Florida is home to our neighbors, friends, family, customers and Associates.

We delivered water and supplies, along with a generous donation of 100 pillows and blankets from our partner Nectar, to The Global Empowerment Mission – and teamed up with the Miami Dolphins and Sherwood bedding to donate 80 beds to Big Brothers Big Sisters, going to families that lost their beds in the storm.







CITY teamed up with the Miami Dolphins and Orlando City Soccer Club to host two unforgettable kids parties this year, during which we gifted children in both underserved communities a bed of their own.



240

Beds Donated

8

Miami Dolphins, Orlando City, and Orlando Pride Players and Alumni

38

CITY Volunteers

20

Partnering Organizations

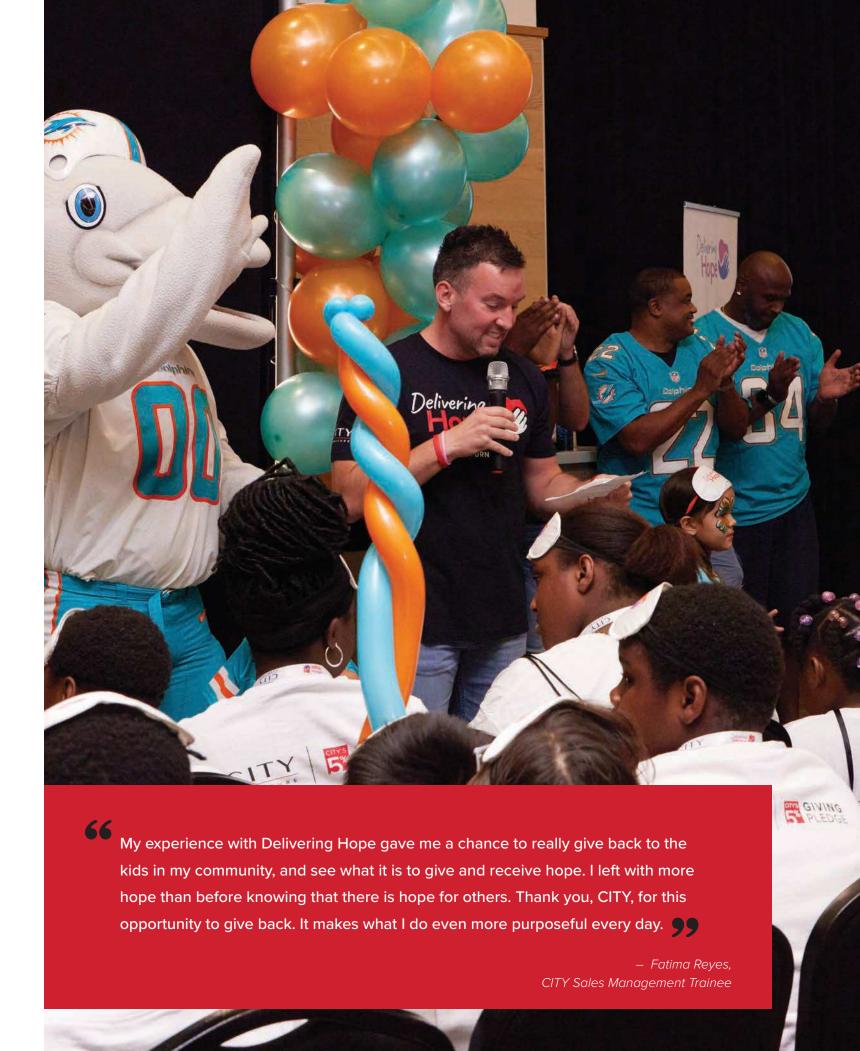
My four children shared two beds because I couldn't provide for more. The donation of these two other beds changed the dynamics at my home to the point that they wake up now feeling happy; eager to make their own beds every morning. I'm very grateful for Dolphins Football Unites and CITY.

Ana Rojas – Delivering Hope Bed Recipient,
 Big Brothers Big Sisters of Broward













Covenant House Florida provides invaluable services to homeless, runaway and other at-risk youth under the age of 21. CITY's Kevin Koenig Covenant House Cup Golf & Fishing Tournament and Annual Vendor Conference brings together our dedicated vendors, suppliers, and friends to support Covenant House's mission to provide safety and hope.

\$500,000

Raised Through our Vendors

108
Vendors

By simply reading the Covenant House Florida's impact report, it's easy to understand and appreciate the effect that CITY's support has had and continues to have for our youth and community. At Wells Fargo, we are proud to have a relationship with CITY and all of its Associates. I am sure Kevin Koenig is smiling, knowing CITY has continued with what he and Keith started decades ago.

- Karen Leikert, Wells Fargo, Vendor of the Year











HEALTH

Raising funds
to foster
physical and
mental health.



This past year, we grew our partnership with the American Heart
Association to support their mission to be a relentless force for a world
of longer, healthier lives.

CITY's funds enabled education resources for Memorial Hospital System's clinical team and the blood pressure self-monitoring initiative for black maternal health through the #CheckltSFL campaign.

#CheckltSFL raises awareness about blood pressure and how it affects cardiovascular health.



\$605,000

Raised in Total

16,234

Test Rests Completed by Customers to Give Back

623

Participants

250,000

South Floridians Reached Through #CheckitSFL

10,000

South Floridians Receiving Educational Resources #4

Ranking in the U.S.A. for Corporate Fundraising Companies



CITY's support for the
American Heart Association
is something I have always
been proud of and happy
to support by fundraising.
However, once my wife
was diagnosed with a
heart condition after having
COVID, I saw first-hand
how the research done
by the AHA helps and
why it's so important to
support partnerships like
this one!

lan Peshel,
 CITY Vice President of Facilities

American Cancer Society

We have long supported the American Cancer Society's Making Strides Against Breast Cancer campaign in honor of our CITY Mom, Doreen Koenig (our CEO Andrew Koenig's mother and Chairman Keith Koenig's late wife).

CITY's outstanding Associates, Customers, Vendors, and Suppliers joined together to light up their buildings pink, wear pink, raise funds, and spread awareness.

\$536,317

Total Raised

\$370,700

Through 14,828 Test Rests
Completed by Customers

65

Pink Pumpkins Partners

800

Associates Participated

















\$1,850,000

Raised Through Andrew's Leadership and the Support of Amazing Vendors Across the Furniture Industry This year, Andrew Koenig was honored to receive City of Hope's highest humanitarian accolade,

The Spirit of Life Award.

This recognition is awarded each
year to leaders across the
country whose professional work
has fundamentally impacted their
industry, and improved lives
throughout their communities.
Funds raised from The Spirit of
Life Award Dinner supports
lifesaving research for
cancer and diabetes.



We are proud to announce our new partnership with Joe DiMaggio Children's Hospital, one of the leading pediatric hospitals in the region. CITY has named and decorated the hospital's new family lounge, located on the 8th floor. In alignment with the hospital's vision and services, our hope is that the CITY Family Lounge will provide a relaxing place for parents to unwind during their hospital stay.

9,000

Anticipated Number of Families Supported Annually at Joe DiMaggio Children's Health Specialty Center



SERVICE

Honoring Veterans,
first responders,
and all who
sacrifice.



HONORING OUR HEROES

Through CITY's 5% Giving Pledge, we are dedicated to honoring the heroes of our community, including our veterans, and all who sacrifice.

85

Heroes Honored in 2022













We expanded our partnership this year to honor the heroes of Miami-Dade. On Veterans Day, The Miami Marlins and CITY Associates teamed up to serve meals at Fisher House in Miami.

Heroes Honored

20

Meals Served

Volunteers







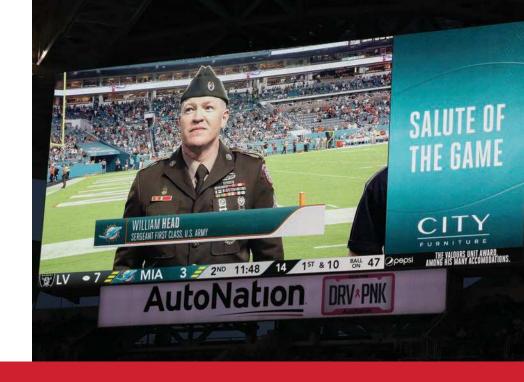
In our fifth year of partnership, CITY and Orlando City teamed up to honor first responders, veterans, and local heroes.

Heroes Honored



CITY continues to support our heroes.

Heroes Honored



For 10 seasons, the 'Heroes Among Us' program presented by CITY has provided our fans and community members a wonderful opportunity to not only celebrate hundreds of honored military heroes, but to learn from their personal stories of service and words of wisdom. We are thrilled to continue working with such a community-oriented company like CITY in celebrating our past, present and future military heroes and supporting South Florida's worthy veteran organizations through the continuation of this impactful program.

- John Colombo, Vice President of Florida Panthers Foundation & Community Relations





In partnership with the Florida Panthers, we honored more Veterans than ever before in 2022.

Heroes Honored



DIVERSITY

Empowering equality through activism and outreach.

Between Prospera, Urban League of Broward County, and OnePULSE Foundation:

\$299,574

11,982

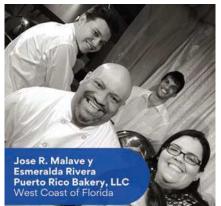
Donated

Test Rests Completed by Customers to Give Back



Prospera offers bilingual, culturally sensitive services to established and aspiring Hispanic entrepreneurs. The funding from CITY enables Prospera to provide training, individual handholding, and personalized resources to local Hispanics who want assistance in starting, sustaining, or growing their business.





We look forward to more success stories from our partners at Prospera, like that of Jose R. Malave and Esmeralda Rivera, who are the owners of Puerto Rico Bakery, LLC, a catering and homemade pastries business serving Brandon, Florida since 2012.





Our customers and Associates helped to fund the Urban League of Broward County's Entrepreneurship Center to assist emerging small business owners.

In November, the Urban League of Broward County and Young Professionals Network hosted the 7th Annual Minority Business Expo & Pitch Competition, powered by CITY. Because of our contribution, the Urban League of Broward County was able to successfully build out a comprehensive program that included branding and financial workshops, a dynamic panel discussion, a vendor marketplace for local businesses, and the signature pitch competition. This event helped the entrepreneurial community become even more empowered to start, grow, or sustain their business.

Following the event, the Urban League's Entrepreneurship Center conducted extensive follow-ups with the small businesses participants, aiming to better understand each entrepreneur's needs and align them with the appropriate development training through the Entrepreneurship Center.



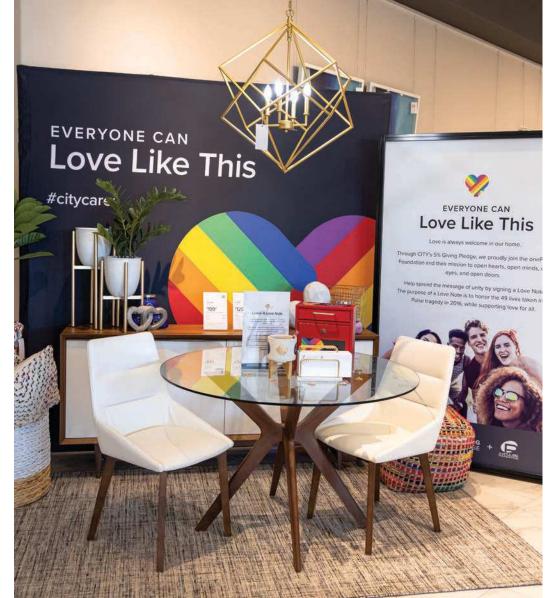
When 49 lives were taken, 49 legacies began. The onePULSE Foundation is an organization very near and dear to our hearts. Six years after the Pulse nightclub tragedy, we continue on this journey with the onePULSE Foundation to create a sanctuary of hope that honors the 49 angels that were taken. They are dedicated to uniting, empowering and providing resources to survivors, their families and all impacted by the Pulse Nightclub tragedy.





2022 marks the beginning of our 10-year sponsorship of the Business and Management Scholarship, in honor of Tevin Eugene Crosby, provided by CITY. The onePULSE Legacy Scholarship Program honors the aspirations of all 49 angels by providing academic opportunities to recipients who embody love, hope, unity, acceptance, courage, and strength.

Through this sponsorship, we are proud to share Tevin's legacy of entrepreneurship, laughter and joy, and hope his aspirations will be passed down for generations.











EDUCATION

Developing a brighter future through knowledge and safety.

NSU Florida

CITY supports the students of NSU's H. Wayne Huizenga College of Business and Entrepreneurship through annual scholarship opportunities. This year's recipients were Estefanos Robertson and Alexander Migotto, students in great financial need. CITY's support is enabling NSU students to stay in school, complete their degrees, and embark on successful, independent professional lives.



Thank you for the big role you are playing in Estefanos's and Alexander's ability to pursue their dreams of a college education. You are the wind beneath their wings. 99

> - Susanne Marshall, Ph.D. NSU Executive Director of Development



A brighter future lies in empowering our children and young adults to own their economic success.

We are proud to inspire and prepare our youth to succeed in a global economy.

50,000 Students Supported

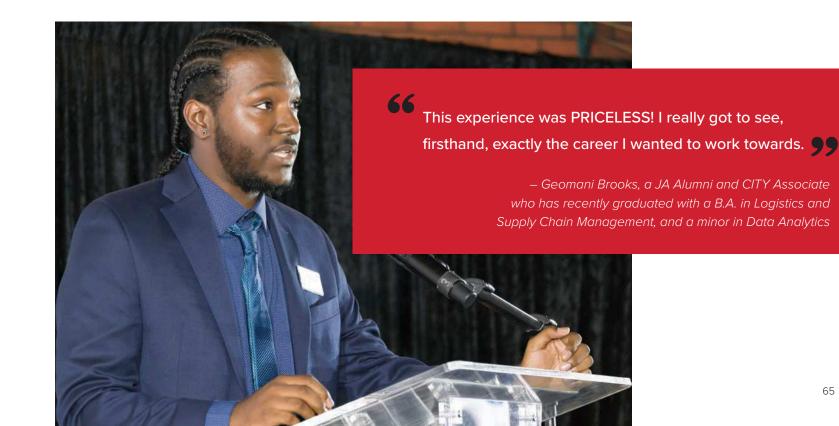
\$348,750

Donated

13,950

Test Rests Completed by Customers to Give Back







NON-PROFITS
THROUGHOUT FLORIDA









































































































By 2040, our delivery fleet will be carbon neutral, running on natural gas and electric trucks powered by renewable energy. We'll also use Tesla semi-trucks to transport our shipments to each warehouse.



COMPRESSED NATURAL GAS (CNG)

3 CNG Stations

Completed a New CNG Station at our Plant City Distribution Center to Provide CNG to 100 Trucks at a Time

Upon Completion of our Miami Gardens CNG Station in 2023, all our Distribution Centers will be Equipped with a CNG Station

1st in our Industry

to Convert 100% of its Delivery Trucks to CNG

Approximately 60%

of the CNG We Use is Renewable Natural Gas (RNG)

Over 50%

of our Delivery Trucks Utilize RNG as the Primary Fuel Source

Grew CNG Fleet

10

Peterbilt M536 Dedicated CNG Delivery Trucks, Plus 40 More on Order

Peterbilt M537 Dedicated CNG Semi-Trucks

TICO Pro Series **CNG Yard Tractors**



ELECTRIC VEHICLES

TESLA Model 3 in the Fleet

TESLA Cyber Trucks on Order

TESLA Semi-Trucks on Order

Ottawa ES2 Electric Yard Spotters

Tico Dedicated CNG Spotters on Order





CITY COALITION

Our

FACILITIES

By 2040, our plan is to run nearly all showrooms on renewable energy. This will offset our electric use and help achieve our goal of carbon neutrality.





Through the

FPL Solar Together Program,

We Continue Adding Solar Panels which Produce Enough Renewable Energy to Power

Showrooms

We Have Signed Up for an Additional 4,275kW (to our Current 500kW) Which Shall be Approved and Activated by the End of 2023



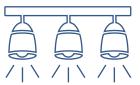
60%

Increase in Electric **Charging Stations**

19 Electric Vehicle Charging Stations at

3 Showrooms

Including the 12 Installed at our Corporate Headquarters in Tamarac, Florida, in Partnership with FPL



99%

of Showrooms Have LED Interior Track Lights

100% LED Lighting in our New Plant City Facility

85%

of Parking Lots and Exterior Lights are LED

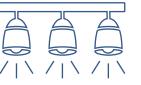


Over 50

High Efficiency HVAC Units Qualify for FPL/Utility Rebates

\$250,000+

Received in Utility Rebates

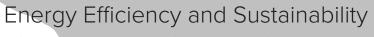




Up to 30% Less Water

With the Help of Retention Ponds, Low Flow Fixtures, and Wells at Select Sites





CERTIFICATIONS

14

Showrooms in 2022

#1

Single Largest Holder of ENERGY STAR Buildings in South Florida

South Florida Ranked

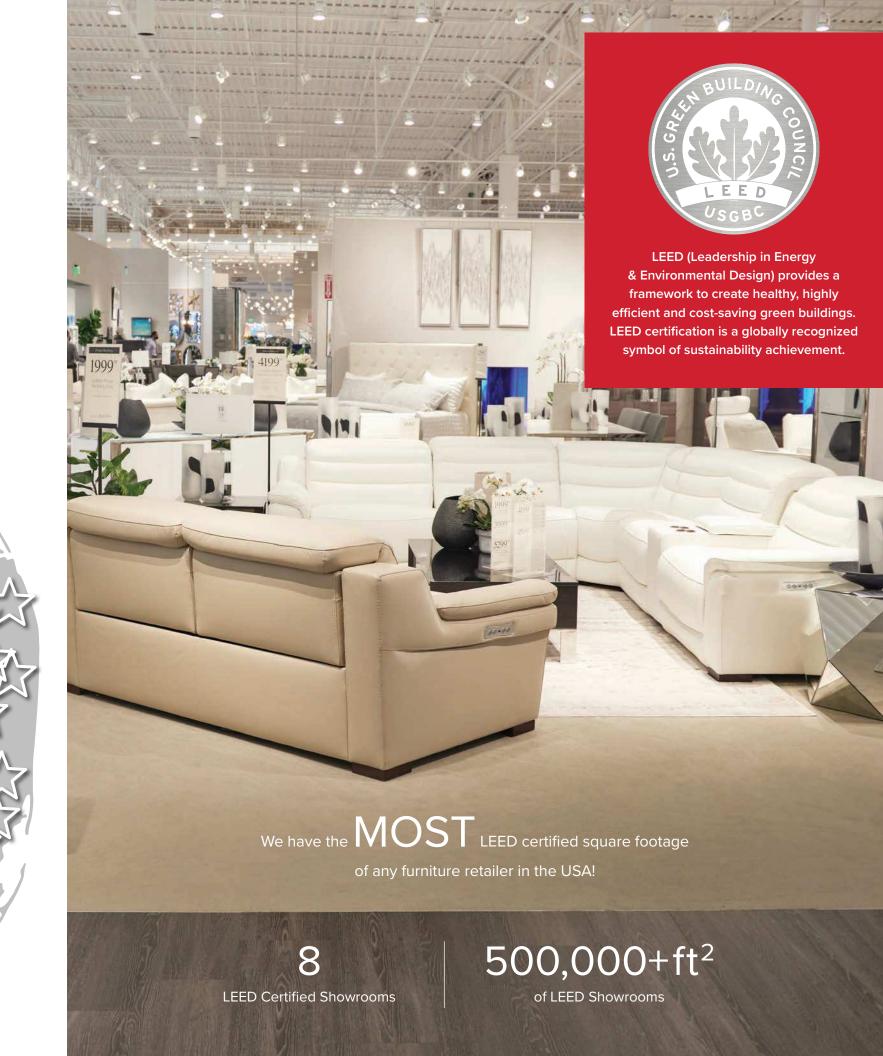
Top 20

of US Areas with the Most ENERGY STAR Buildings



Certification for performance standards set by the U.S. Environmental Protection Agency (EPA).

In terms of energy efficiency, these ENERGY STAR certified showrooms perform better than at least 75% of similar buildings nationwide.





We RECYCLE

With the addition of Plant City this year, we now operate four state-of-the-art recycling centers. We're able to recycle almost everything that comes through our doors, keeping **over 8,500,000 pounds of waste out of landfills** each year.



of Showroom Locations Have Mixed-Use Recycling Dumpsters



Removed All Styrofoam Cups from our Tamarac Facilities, Preventing

> over 280,000

Styrofoam Cups from Ending Up in Landfills Every Year



700,000+

Pounds of Plastic are Recycled and Repurposed into Goods



CITY donates gently used furniture to Habitat for Humanity of Broward year-round. The ReStore provides our community with an environmentally and socially responsible way to keep good, reusable materials out of our landfills. For the first time ever, customers in Broward and Palm Beach counties had the opportunity to donate their gently used furniture while shopping at CITY during Earth Day weekend.

50,000

Pounds of Furniture Spared from Landfills by our Customers on Earth Day

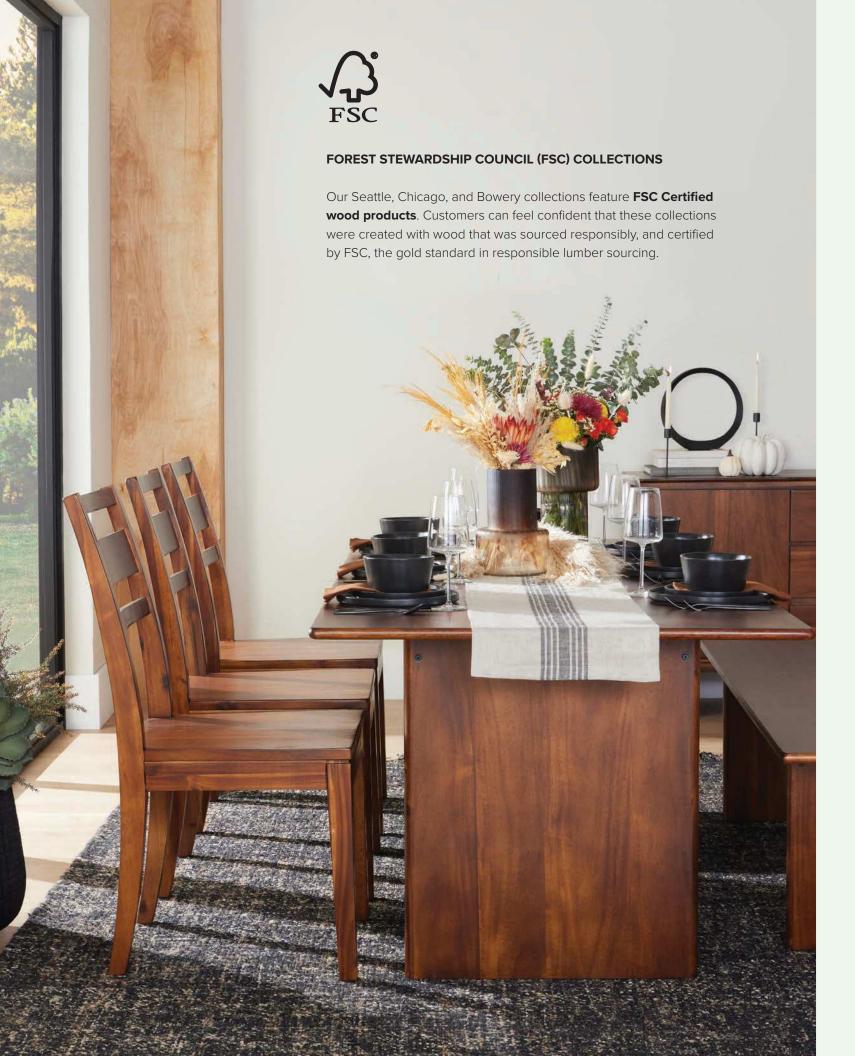
1,700Pieces Donated by CITY

Year-Round



CITY's support of Habitat for Humanity of Broward and our ReStore keeps thousands of pounds of material out of landfills for a healthier planet. It also supports working families in achieving their dream of homeownership for a healthier, more equitable community.

Thor Barraclough, Chief Programs Officer,
 Habitat for Humanity of Broward





10,000

Trees Planted in Myakka State Forest Through Customer Purchases

We partner with the Arbor Day Foundation to plant a tree for every piece of our Seattle, Chicago, and Bowery collections purchased.

350

Trees Planted by CITY Associates

We celebrated the 50th Anniversary of Arbor Day in Florida with Million Trees Miami. CITY Associates helped to plant trees in Soar Park to mitigate flooding and to provide screening for kids on the playground from the view of adjacent neighborhoods.



PRODUCTS



Our bedding lineup includes a GOTS Organic Cotton line.



Our exclusive private label sheets, pillowcases and duvet covers are OekoTex® certified. The process to make the textiles met strict guidelines for water consumption, and harmful chemicals were not used in the production of the product.



Our proprietary "top of bed" linen lineup includes 100% TencelTM pillow cases, sheets, and duvet covers. TencelTM is a true earth-friendly product: sustainable, natural, bio-degradable, and compostable.



We source more product from the United States than any other nation.





We use Revolution Fabrics in select patio furniture for safety and sustainability. You can also find them in our Kevin Charles Collection. We are proud to say these fabrics are Greenguard Certified.

Sourcing & SUPPLY

CITY is committed to being an industry leader in social and environmental responsibility.

SUPPLIER CODE OF CONDUCT

All suppliers are required to abide by CITY's Social Code of Conduct, inclusive of:

- Workers must be treated with dignity and respect, and CITY's suppliers shall uphold human rights standards.
- Suppliers shall maintain a safe
 work environment, integrate
 sound health and safety
 practices, and abide by wage,
 benefits, and working hour laws.
- Suppliers must identify and manage the safe handling, movement, storage, and disposal of substances that pose a threat to the environment, minimize environmental impact, and monitor the environmental impacts of its activities.



FAIR TRADE

CITY's favorite top-of-bed factory is Fair Trade

Certified. We pay a premium to ensure that workers
have the resources they need to develop their
community.

Our top-of-bed supplier utilizes CITY's premiums to fund a medical clinic for workers and their families, along with a pathological testing service site for workers and their communities.





Not only will CITY be able to prevent the use of unsustainable wood materials in our products, but we can continue to goal set and continuously improve the sustainability of our products.

Jameson Dion,
 CITY Vice President of Global Sourcing



WORLD WILDLIFE FUND

CITY joined World Wildlife Fund's (WWF) Forests Forward program to address and improve our wood sourcing and to help ensure forests continue to thrive for people, nature, and the climate. Through this program, CITY will be able to report out on decided categories of good, better, and best wood sources. In 2023, CITY will be able to set goals based upon measurable, defined wood sourcing categories to further the percentage of wood products that are made from responsible wood sources.

CITY remains committed to avoiding wood-based products from irresponsible sources, including:

- Unknown sources
- Sources engaged in illegal harvesting or trading
- Sources violating human rights and/or engaged in the conflict-timber trade
- Forests where high conservation values are threatened
- Forests being converted to plantations or non-forest use

82



CITY brought together leaders and experts in our community to drive sustainability at this year's inaugural Green CITY Summit. The goals were to inspire sustainable business practices, celebrate leaders in resiliency, and be a networking opportunity for our partners – and our goals were achieved! Attendees were able to hear from expert keynote speakers, get a first-hand look at CITY's fleet, and share best practices amongst CITY's leaders in recycling, facilities, product, and more. Together, we are making South Florida a greener, more resilient place to live, work, and thrive.





AWARDS & RECOGNITION:

CITY ASSOCIATES:

Outstanding Achievement in Fleet Support:

Sandor Szabo, Fleet Supervisor

CNG Green Excellence Award:

Richard Lowe, Senior Fleet Manager

Outstanding Green Facilities Leader: Alejandra Morales, Facilities Coordinator

Green Leader of the Year:

David Clevenger, Senior Vice President of Fleet & Distribution Center Maintenance

CITY PARTNERS & COMMUNITY LEADERS:

Sustainable Vendor of the Year Award:

Eagle Trucking

Sustainable Supplier of the Year:

Trendworld

Sustainable Civic Leader of the Year:

Dr. Jennifer Jurado, Chief Resiliency Officer Broward County

CITY's Sustainable Excellence Award for Community Leadership:

Silvia Garrigo, Chief ESG Officer Royal Caribbean

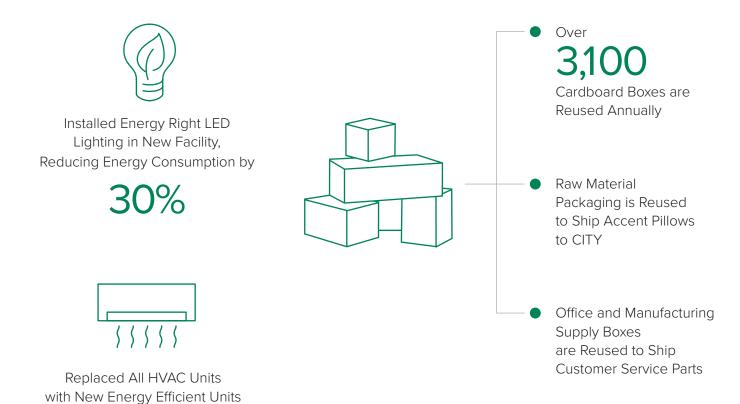


Two Decades of

SUSTAINABLE SOURCING

Kevin Charles Fine Upholstery is CITY's own exclusive line of furniture. It was introduced in 2002 and named in honor of Kevin Koenig, founder of CITY. Kevin Charles Fine Upholstery provides over 130 jobs to Americans and hand assembles all furniture right here in the USA. The Kevin Charles brand is firmly established as one of South Florida's leading names in fine furniture, and will continue to honor Kevin's legacy with passion and dedication to all its customers. We are proud of the efforts made by our Kevin Charles Associates to support our environmental initiatives.







Our Kevin Charles team at our factory in New Albany, Mississippi.

REVOLUTION FABRIC

Revolution Fabrics are entirely manufactured in the United States. They are made of Olefin (Polypropylene), the only upcycled fiber available for making upholstery fabric. The Nobel Prize for Chemistry was awarded to the scientists who discovered a use for this unique polymer. Because it is a byproduct of refining petroleum, it has – by far – the smallest carbon footprint of any upholstery fiber. Revolution fabrics are inherently stain resistant.



87

RECOGNITIONS



2022 Retailer of the Year









Manufacturer of the Year (Kevin Charles)



Achievement Award for Natural Gas Fleet Program









Ranked #5











Best Consumer-Activated
Corporate Donation Initiative



Rated **A**+



Rated

 $\star\star\star\star\star$ (4.56)

Rated ★ ★ ★ ★ (4.39)



Rated ★ ★ ★ ★ ★ (3.9)

